# Form **990**

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public.

2013

Department of the Treasury Internal Revenue Service

Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

A	or th	e 2013 calendar year, or tax year beginning SEP 1, 2013 and en	iding A	UG 31, 2014			
В	Check it applicat	C Name of organization	3 16	D Employer identific	cation number		
	Addr chan	NEW YORK SHAKESPEARE FESTIVAL		, A			
	Nam- chan	ge   Doing Business As Inc Public Incalck; Jue 5 Pu	JB	13-1	844852		
	]Initia		om/suite	E Telephone number			
L	Term	Live Live Control of the Control of		(212	)539-8500		
L	Amer	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	39,636,788.		
L	Applition pend			H(a) Is this a group re			
		F Name and address of principal officer: PATRICK WILLINGHAM			? Yes X No		
-	Park Co.	SAME AS C ABOVE	507	H(b) Are all subordinates in			
_		tempt status: X 501(c)(3) 501(c)( ) (insert no.) 4947(a)(1) or te: ► WWW • PUBLICTHEATER • ORG	527		list. (see instructions)		
-		f organization: X Corporation Trust Association Other	I Voor	H(c) Group exemption	State of legal domicile: NY		
-	art I	Summary	L Teal C	I IOI III alion. 1994 N	1 State of legal domiche, N 1		
_	1	Briefly describe the organization's mission or most significant activities: THROUG	H TH	E PUBLIC TH	EATER,		
Activities & Governance		SHAKESPEARE IN THE PARK AND JOE'S PUB, NYS					
rna	2	Check this box  if the organization discontinued its operations or disposed	d of more	than 25% of its net as	sets.		
ove	3	Number of voting members of the governing body (Part VI, line 1a)	********	3	37		
ত	4	Number of independent voting members of the governing body (Part VI, line 1b)			35		
es	5	Total number of individuals employed in calendar year 2013 (Part V, line 2a)			997		
Viti	6	Total number of volunteers (estimate if necessary)			38		
Act		Total unrelated business revenue from Part VIII, column (C), line 12			3,558.		
	b	Net unrelated business taxable income from Form 990-T, fine 34			2,221.		
				Prior Year	Current Year		
Revenue	8	Contributions and grants (Part VIII, line 1h)		17,031,807.	23,983,629.		
	9	Program service revenue (Part VIII, line 2g)	sum =	7,121,247.	8,639,145.		
Re	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		1,368,370.	1,313,076.		
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c (C, 10d and lines 1).  Total revenue - add lines 8 through 11 (must equal act vIII, column (A), line 12)		938,412.	1,222,661.		
_	12			26,459,836.	35,158,511.		
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.		
	14	Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		15,171,841.	17 922 200		
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)		241,655.	17,823,299. 347,141.		
ben		Total fundraising expenses (Part IX, column (D), line 25) 2,746,595		241,033.	347,141.		
$\overline{X}$		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		12,003,881.	12,593,562.		
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		27,417,377.	30,764,002.		
	19	Revenue less expenses. Subtract line 18 from line 12		-957,541.	4,394,509.		
or			Beg	inning of Current Year	End of Year		
sets	20	Total assets (Part X, line 16)		44,086,829.	47,442,978.		
t As	21	Total liabilities (Part X, line 26)	199000	7,271,029.	5,517,330.		
Net Assets or Fund Balances	22	Net assets or fund balances. Subtract line 21 from line 20	.,	36,815,800.	41,925,648.		
Pa	art II	Signature Block					
		alties of perjury, I declare that I have examined this return, including accompanying schedules ar			knowledge and belief, it is		
true	, corre	ct, and complete. Declaration of preparer (ther than officer) is based on all information of which	preparer	nas any knowledge.	112		
		Signature of officer			/ <i>U</i> '		
Sig	n	The Control of the Co		Date			
Her	e	RACHEL PIVNICK, CHIEF FINANCIAL OFFICER Type or print name and title					
		Print/Type preparer's name Preparer's signature	Di	ate Check	PTIN		
Paid	i	MICHAEL WALLACE		self-employe			
Pre	parer	Firm's name LUTZ AND CARR, CPAS LLP		Firm's EIN	13-1655065		
Use	Only	Firm's address 300 EAST 42ND STREET					
_		NEW YORK, NY 10017		Phone no. 21	2-697-2299		
May	the I	RS discuss this return with the preparer shown above? (see instructions)			X Ves No		

v.	3	7	
	990 (2013) NEW YORK SHAKESPEARE FESTIVAL	13-1844852	Page
Pa	rt III Statement of Program Service Accomplishments		_
	Check if Schedule O contains a response or note to any line in this Part III	******************************	Х
1	Briefly describe the organization's mission:		
	AS THE NATION'S FOREMOST PRODUCER OF SHAKESPEARE AND NE		
	PUBLIC THEATER IS DEDICATED TO ACHIEVING ARTISTIC EXCEL		
	DEVELOPING AN AMERICAN THEATER THAT IS ACCESSIBLE AND R		LL
-	PEOPLE THROUGH PRODUCTIONS OF CHALLENGING NEW PLAYS, MU	SICALS AND	
2	Did the organization undertake any significant program services during the year which were not listed on		
	the prior Form 990 or 990-EZ?	Yes	X No
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	?Yes	LX. No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, a	• •	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other	iers, the total expenses,	and
-	revenue, if any, for each program service reported.	- 405	010
4a	(Code:) (Expenses \$15,045,448. including grants of \$) (Revei	nue\$5,405,	013.
	DOWNTOWN SEASON:		~
	THE PUBLIC THEATER'S 2013-2014 SEASON INCLUDED OVER 400		
	ALL FIVE THEATERS. FIVE PLAYS RECEIVED THEIR WORLD PREM		
	DAISY'S "ALL THE FACES OF THE MOON"; ELEVATOR REPAIR SE		
	"ARGUENDO"; JEANINE TESORI AND LISA KRON'S "FUN HOME" A		<u> </u>
	BURNS' "THE LIBRARY." WITH TFANA, THE PUBLIC REVIVED WA		S
	"GRASSES OF A THOUSAND COLORS", DIRECTED BY ANDRE GREGO	RY.	
	(CONTINUED ON SCHEDULE O)		
4b	(Code:) (Expenses \$4 , 604 , 232 . including grants of \$) (Rever		0.
40	(Code:) (Expenses \$ 4,604,232. including grants of \$) (Reversible SHAKESPEARE IN THE PARK:	nue \$	
	THE 2014 FREE SHAKESPEARE IN THE PARK SEASON PRESENTED	THE DECISION TO	ONG
	OVER NINE WEEKS OF PERFORMANCES, REACHING AN AUDIENCE O		
	100,000. "MUCH ADO ABOUT NOTHING" WAS DIRECTED BY JACK		
	DELACORTE DEBUT AND FEATURED LILY RABE AND HAMISH LINKL		
	LEAR" WAS DIRECTED BY DANIEL SULLIVAN AND FEATURED JOHN		110
	CONTINUING OUR LONG-HELD TRADITION, ALL SHAKESPEARE IN		KETS
	WERE FREE OF CHARGE AND DISTRIBUTED IN THE FIVE BOROUGH		TULD
	THE THE OF CHINGS IND DISTRIBUTED IN THE TIVE DONOTED	<u> </u>	
4c	(Code:) (Expenses \$3, 258, 781. including grants of \$) (Rever	2.091.	823.
	JOE'S PUB:		
	JOE'S PUB CONTINUES TO BE ONE OF NEW YORK CITY'S MOST C	ELEBRATED VE	NUES
	FOR EMERGING AND ESTABLISHED PERFORMANCE ARTISTS, PLAYI		
	IN OUR MISSION OF SUPPORTING YOUNG ARTISTS WHILE PROVID		
	ARTISTS WITH AN INTIMATE SPACE TO PERFORM AND DEVELOP N		
	DIVERSE ROSTER OF PROGRAMMING AT JOE'S PUB THROUGHOUT O		
	SEASON INCLUDED TOP PERFORMERS FROM EVERY DISCIPLINE. T		HICH
	INCLUDED APPROXIMATELY 800 PERFORMANCES FOR OVER 100,00		
	MEMBERS, ALSO MARKED THE SECOND YEAR OF NEW YORK VOICES		
	COMMISSIONED PERFORMANCE SERIES AT JOE'S PUB.		
4-1	Other program conjuges (Describe in Schedule O.)		

3,733,519 • including grants of \$
ce expenses ▶ 26,641,980 • 1,378,209.)

Total program service expenses

# Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
_	If "Yes," complete Schedule A	1	<u>X</u>	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3	-	_X_
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			v
-	during the tax year? If "Yes," complete Schedule C, Part II	4	_	X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	_		v
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	5	-	_X_
Ü	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-6		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete		1	
•	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
_	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		_X_
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		_X_
е	· · · · · · · · · · · · · · · · · · ·	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		_	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		_X_
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?  Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	14a		<u>X</u>
b	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	441.		v
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	14b	-	<u>X</u>
10	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		
10	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		
••	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	x	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	-'-		
.5	1c and 8a? If "Yes," complete Schedule G, Part II	18	х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	,0		
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Part IV Checklist of Required Schedules (continued)

	A CONTRACTOR OF THE CONTRACTOR		Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		163	NO
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		х
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		_
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			v
07	complete Schedule L, Part II	26		X
27	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	21		
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		_X_
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		_X_
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	

# Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	561			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0	- 1		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and r	report	able gaming			
	(gambling) winnings to prize winners?		.,,	1c		
<b>2</b> a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	997		23.1	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?		2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	s)				
				3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule	0	***************************************	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other					
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	ınt)?	4a		X
b	If "Yes," enter the name of the foreign country:					
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial ${\sf See}$			- 11	2 n	
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	action	?	5b		Х
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did to					
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribu-	tions (	or gifts			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se			7a	X	_
				7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w		· .	_		37
_	to file Form 8282?	A DUTANTES		7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year  Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	7d	0+2	7.		v
e f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont			7e 7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file F			7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h		_
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. D					
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at			8		
9	Sponsoring organizations maintaining donor advised funds.	,				
а	Did the organization make any taxable distributions under section 4966?		20100	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			- 1	
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?	•••••		13a		
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the		1			
_	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand  Did the organization receive any payments for indoor tanning services during the tax year?	13c		14-		
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul			14a 14b		
D	in 165, has it filed a Forth 720 to report these payments? If 190, provide an explanation in Schedul	e U .,			990 (	20121
				+ 01111	700	(010)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a	Х	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's		-	
	exempt status with respect to such arrangements?	16b	X	
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ►NY, CT, NJ, PA, CA			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) at	/ailabl	е	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and	finan	cial	
	statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books are personally the person of the person of the person who possesses the books are personally the person of the person	on: 🕨		
	DANIEL WILLIAMS, DIRECTOR OF FINANCE - 212-539-8500			
	425 LAFAYETTE STREET, NEW YORK, NY 10003			

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)			((	C)			(D)	(E)	(F)	
Name and Title	Average	(do	not c	Pos heck	ITION more	than	one	Reportable	Reportable	Estimated	
	hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	amount of	
	week	-	Cer an	uau	liecto	Truus	166)	from	from related	other	
	(list any hours for	or director				_		the organization	organizations (W-2/1099-MISC)	compensation from the	
	related	36 01 (	stee			sate		(W-2/1099-MISC)	(***2/1033*101100)	organization	
	organizations	trustee	Institutional trustee		yee	шфы		(** = : : : : : : : : : : : : : : : : : :		and related	
	below	Individual to	utton	 	Key employee	est cc oyee	- La			organizations	
	line)	量	Instil	Officer	Key	Highest compensated employee	Former				
(1) ARIELLE TEPPER MADOVER	15.00										
CHAIR		X		X			_	0.	0.	0 ,	
(2) PAT FILI-KRUSHEL	2.00										
VICE CHAIR		X		X			_	0.	0.	0	
(3) JIM STEINBERG	2.00										
TREASURER		X		X	_	_	_	0.	0.	0	
(4) GAIL MERRIFIELD PAPP	1.00								_		
SECRETARY	10.00	X		X				0.	0.	0	
(5) PAUL J. EUSTIS	40.00							204 255		122 2722	
ARTISTIC DIRECTOR	40.00	Х		X			_	324,866.	0.	52,165	
(6) PATRICK WILLINGHAM	40.00							000 555			
EXECUTIVE DIRECTOR	1 00	X		X		┢		297,775.	0.	28,348	
(7) RENEE BEAUMONT	1.00										
BOARD MEMBER	1 00	Х	_	_	_	-	H	0.	0.	0	
(8) ANDREA E. BERNSTEIN	1.00										
BOARD MEMBER	1 00	Х		-				0.	0.	0	
(9) ZACH BUCHWALD	1.00	7.									
BOARD MEMBER	1 00	X		-	_	_		0.	0.	0	
(10) MARY SCHMIDT CAMPBELL	1.00	X							ا م	0	
BOARD MEMBER	1 00	Λ			_	$\vdash$	_	0.	0.	0	
(11) GORDON J. DAVIS, ESQ.	1.00	x						0.	0.	0	
BOARD MEMBER	1.00	^		-				U •	0.	0	
(12) ERIC ELLENBOGEN	1.00	x						0.	0.	0	
BOARD MEMBER	1.00	^						0 *	0.	0.	
(13) STEPHEN FEINBERG	1.00	х						0 .	0.	0	
BOARD MEMBER	1.00	^		$\vdash$				U •	0.		
(14) HILARY C. FESHBACH	1.00	х						0.	0.	0	
BOARD MEMBER (15) TOM FINKELPEARL	1.00	A						0.	0.	0	
BOARD MEMBER	1.00	х						0.	0.	0.	
(16) CANDIA FISHER	1.00	11						Ų •	0.	0 .	
BOARD MEMBER	1.00	x						0.	0.	0	
(17) FAITH GAY	1.00							0.	0.		
BOARD MEMBER	1.00	x						0.	0.	0.	
332007 10-29-13					_	_		0.	0.1	Form <b>990</b> (2013	

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(A)	(B)			((	>)			(D)	(E)	(F)
Name and title	Average hours per week	box,	not cl unle:	Posi heck ss pe	tion more rson i	than o s both r/trus	h an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) ANNE HATHAWAY	1.00									
BOARD MEMBER		X						0.	0.	0
(19) KEVIN KLINE	1.00	x						0.	0.	0
BOARD MEMBER (20) DEBBY LANDESMAN	1.00	Λ						0.	0.	
BOARD MEMBER	1.00	Х						0.	0.	0
(21) GRACE LYU-VOLCKHAUSEN	1.00	x						0.	0.	0
BOARD MEMBER (22) BARBARA MANOCHERIAN	1.00	Λ		-	-		-	0.	.0.	0 9
BOARD MEMBER	1.00	x						0.	0.	0
(23) HENRY MCGEE	1.00								_	
BOARD MEMBER		X						0.	0.	0
(24) LISA GARCIA QUIROZ	1.00	x						0.	0.	0
BOARD MEMBER (25) CHARLOTTE RELYEA	1.00	77						0.	0.0	0,
BOARD MEMBER	2.00	х						0.	0.	0
(26) WENDI ROSE	1.00									
BOARD MEMBER		Х						0.	0.	0
1b Sub-total								622,641.	0.	80,513
c Total from continuation sheets to								1,062,314.	0.	168,987
d Total (add lines 1b and 1c)							▶	1,684,955.	0.	249,500

compensation from the organization

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
WESTERMAN CONSTRUCTION CO, INC. 80 8TH AVE, NEW YORK, NY 10011	CONSTRUCTION GENERAL CONTRACTOR	3,670,930.
STEERPIKE PRODUCTIONS LLC	ARTIST PERFORMANCE	
250 WEST 57TH STREET, NEW YORK, NY 10107	FEE	900,000.
PRODUCTION RESOURCE GROUP, LLC	THEATRICAL EQUIPMENT	
PO BOX 5115, NEW YORK, NY 10087	RENTALS AND PURCHAS	609,111.
MASQUE SOUND & RECORDING CORP., 21 EAST	THEATRICAL EQUIPMENT	
UNION AVE, EAST RUTHERFORD, NJ 07073	RENTALS AND PURCHAS	488,136.
THE FOUNDRY THEATRE, INC., 140-142 SECOND		
AVE, STE 405, NEW YORK, NY 10003	THEATER COMPANY	251,626.
2 Total number of independent contractors (including but not limited to those list	ted above) who received more than	
\$100,000 of compensation from the organization > 18		

SEE PART VII, SECTION A CONTINUATION SHEETS

332008 10-29-13

Dort VIII -								AL	13-184	1002
Part VII Section A. Officers, Directors, Tru		npk	yee			ligh	est			
(A) Name and title	(B) Average hours	(cl		Posi all t	ition		ly)	(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) LIZANNE ROSENSTEIN	1.00	х						0	0	0
BOARD MEMBER	1 00	Δ				-	-	0.	0.	0
(28) MARK ROSENTHAL	1.00									
BOARD MEMBER	1 00	X			_	_		0.	0.	0
(29) LIEV SCHREIBER	1.00									_
BOARD MEMBER	1 00	X		_	_			0.	0.	0
(30) ALEXANDRA SHIVA	1.00							_		
BOARD MEMBER		X			_		_	0.	0.*	0
(31) ANDREW SHIVA	1.00								_	_
BOARD MEMBER	1 00	X	_					0.	0.	0
(32) TOM SLAUGHTER	1.00							_		March 1
BOARD MEMBER		Х						0.	0.	0
(33) WARREN SPECTOR	1.00								_	82
BOARD MEMBER		Х						0.	0.	0
(34) STEVEN TAUB	1.00							_	_	
BOARD MEMBER	1 00	X					Ш	0.	0 •	0
(35) TERESA TSAI	1.00									
BOARD MEMBER	1 00	X	_	$\dashv$				0.	0.	0
(36) ROBIN WAGNER	1.00									_
BOARD MEMBER	1 00	Х				_		0.	0.	0
(37) SAM WATERSTON	1.00									_
BOARD MEMBER	1 00	Х		_				0.	0.	0
(38) AUDREY WILF	1.00									_
BOARD MEMBER	1 00	X						0.	0.	0
(39) FRANCES WILKINSON	1.00									_
BOARD MEMBER	4 00	X		_			_	0.	0.	0
(40) ANNE CLARKE WOLFF	1.00									
BOARD MEMBER	40.00	Х						0.	0.	0,
(41) RACHEL PIVNICK	40.00							05 500		0.040
CHIEF FINANCIAL OFFICER	40.00	-	_	Х		-		97,708.	0.	8,043
(42) JILL GARLAND	40.00				إإ			184 680		20.0**
SENIOR DIRECTOR OF DEVELOPMENT	40.00	-	_	-	X	-	_	171,672.	0.	32,244
(43) RUTH STERNBERG	40.00				,			162 126		40 000
PRODUCTION EXECUTIVE	40.00		-	$\dashv$	X		_	163,136.	0.	42,232
(44) THOMAS MCCANN	40.00	1				,		140 055		12 222
SENIOR DIRECTOR OF MARKETING	40.00	-				X	_	148,955.	0.	13,228
(45) MANDY HACKETT	40.00					,,		141 105		24 020
ASSOCIATE ARTISTIC DIRECTOR	40.00	_	-	$\dashv$	-	X		141,125.	0.	31,239
(46) MARIA GOYANES	40.00					x		123,775.		a a - 5-5-
ASSOCIATE PRODUCER		or 14				v	- 1	172 775	0.	14,867.

Form 990 NEW YORK									13-184	4852
Part VII Section A. Officers, Directors, Tre		mpk	oyee			ligh	est			
(A) Name and title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation	<b>(E)</b> Reportable compensation from related	(F) Estimated amount of other
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensatio from the organizatior and related organizations
47) SUZAN-LORI PARKS	40.00					,,		112 405	0	06 505
MASTER WRITER CHAIR	40.00		-			X		113,497.	0.	26,727
48) DAVID WHARTON DIRECTOR OF I.T.	40.00					x		102,446.	0.	407
TRECTOR OF 1.T.						A		102,440.	0.	40
		-								
							_			
otal to Part VII, Section A, line 1c	********				(1) (1) (1)	assas.		1,062,314.		168,98

Form 990 (2013) NEW YOR
Part VIII Statement of Revenue

		Check if Schedule O cont	ains a response	e or note to any line	e in this Part VIII (A) Total revenue	(B) Related or exempt function	(C) Unrelated business	(D) Revenue excluded from tax under
						revenue	revenue	sections 512 - 514
nts	1 a	Federated campaigns	12. 10.000					
S 5		Membership dues			All The same	11 11 11		
ts,		Fundraising events		3,208,994.				
를 평		Related organizations						
Si Si		Government grants (contribut		1,478,561.		1 2 7 1 2		
e tio	f	All other contributions, gifts, gran		Savery desert constant				
뜮		similar amounts not included above	S11-20 III	19,296,074.		1000		
Contributions, Gifts, Grants and Other Similar Amounts		Noncash contributions included in lines		148,213.	11 X			- W. W. A.
0 B	<u>h</u>	Total. Add lines 1a-1f		The second secon	23,983,629.			
				Business Code				
jce		BOX OFFICE INCOME		711110	7,035,658.	7,035,658.		
le g	þ	CO-PRODUCTION FEES, EN	HANCEMENT I	900099	1,426,005.	1,426,005.		
E E	С			900099	127,907.	127,907.		
Be	d	TUITION INCOME		611710	49,575.	49,575.		
Program Service Revenue	e	All II						
- 1		All other program service reve			0.630.115			
-	<u>q</u>	Total. Add lines 2a-2f Investment income (including			8,639,145,			
	3	_			216 114		2 550	010 556
		other similar amounts)			216,114.		3,558.	212,556.
	4				050 400			050 100
	5	Royalties	(i) Real		252,488.			252,488.
	6 -	Cross repts	1111-2111	(ii) Personal				
		Gross rents	687,405	7				
		Less: rental expenses	0	1	100			
		Rental income or (loss)	687,405		608 405			
		Net rental income or (loss)			687,405.			687,405.
	/ a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory	4,446,130	-			1	
	D	Less: cost or other basis	2 240 460					
		and sales expenses	3,349,168					
		Gain or (loss)  Net gain or (loss)			1 005 050			1 005 050
		Gross income from fundraising			1,096,962.			1,096,962.
آ ۾ ا	o a	including \$3,208						
Other Reven		contributions reported on line						
۳		Part IV, line 18	,	1,129,109.				
je	h	Less: direct expenses		1,129,109.				
δ		Net income or (loss) from fund		, 1,129,109.	0.			
		Gross income from gaming ac	_					
	- u	Part IV, line 19						
	b	Less: direct expenses						
		Net income or (loss) from gam						
		Gross sales of inventory, less	-					
		and allowances		46,868.				
	b	Less: cost of goods sold						
		Net income or (loss) from sale		00	46 868.			46,868,
		Miscellaneous Revenu		Business Code	10,000.			40,000.
	11 a	MISCELLANEOUS INCOME		900099	235,900.	235,900.		
	b			300033	233,300.	233,300.		
	c	\ <del></del>						
		All other revenue						
		Total. Add lines 11a-11d			235,900,			
	12	Total revenue. See instructions.			35 158 511.	8,875,045,	3,558.	2,296,279,
<b>33200</b> 10-29-	9				1	, ,	-,555,1	Form <b>990</b> (2013)

11

# Part IX Statement of Functional Expenses

Sect	ion 501(c)(3) and 501(c)(4) organizations must com	plete all columns. All oth	ner organizations must co	mplete column (A).	
	Check if Schedule O contains a respon				X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,312,954.	599,827.	497,957.	215,170.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	12,975,917.	11,692,871.	266,052.	1,016,994.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	736,087.	651,661.	31,308.	53,118.
9	Other employee benefits	1,199,652.	1,085,961.	18,929.	94,762.
10	Payroll taxes	1,598,689.	1,382,475.	80,232.	135,982.
11	Fees for services (non-employees):				
а	Management	19,229.			19,229.
b	Legal	85,328.	68,480.	16,848.	
C	Accounting	79,000.		79,000.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17	347,141.			347,141.
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	3,386,875.			
12	Advertising and promotion	720,232.			132,193.
13	Office expenses	1,111,385.	837,426.	155,022.	118,937.
14	Information technology				
15	Royalties	257,630.	256,984.		646.
16	Occupancy	705,774.	701,814.	861.	3,099.
17	Travel	703,467.	638,267.	9,393.	55,807.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	47,936.	28,748.	6,568.	12,620.
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	803,380.	696,568.	37,739.	69,073.
23	Insurance	163,420.	66,790.	45,274.	51,356.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	PRODUCTION COSTS	3,400,357.	3,338,405.	5,599.	56,353.
b	MISCELLANEOUS	1,109,549.	620,789.	124,645.	364,115.
C					
d					
	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	30,764,002.	26,641,980.	1,375,427.	2,746,595.
26	Joint costs. Complete this line only if the organization	,			, == / == 0
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2013)
Part X Balance Sheet

art X	Balance Sheet			
	Check if Schedule O contains a response or note to any line in this Part X			
		(A) Beginning of year		<b>(B)</b> End of year
1	Cash - non-interest-bearing	1,784,115.	1	1,239,907
2	Savings and temporary cash investments	260,204.	2	261,492
3	Pledges and grants receivable, net	6,362,308.	3	8,661,734
4	Accounts receivable, net	815,673.		600,763
5	Loans and other receivables from current and former officers, directors,			
	trustees, key employees, and highest compensated employees. Complete			
	Part II of Schedule L		5	
6	Loans and other receivables from other disqualified persons (as defined under			
	section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
	employers and sponsoring organizations of section 501(c)(9) voluntary			
	employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
7	Notes and loans receivable, net		7	
8	Inventories for sale or use		8	
9	Prepaid expenses and deferred charges	819,823.	9	649,321
10a	Land, buildings, and equipment: cost or other			
	basis. Complete Part VI of Schedule D 10a 18,088,392.			
l b	4 505 460	13,313,321.	10c	13,583,230
11	Investments - publicly traded securities	9,470,833.	11	12,508,103
12	Investments - other securities. See Part IV, line 11	9,078,423.	12	7,571,393
13	Investments - program-related. See Part IV, line 11		13	
14	Intangible assets		14	
15	Other assets. See Part IV, line 11	2,182,129.	15	2,367,035
16	Total assets. Add lines 1 through 15 (must equal line 34)	44,086,829.	16	47,442,978
17	Accounts payable and accrued expenses	1,388,045.	17	1,727,124
18	Grants payable		18	
19	Deferred revenue	2,190,663.	19	990,729
20	Tax-exempt bond liabilities		20	
21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
22	Loans and other payables to current and former officers, directors, trustees,			
	key employees, highest compensated employees, and disqualified persons.			
22	Complete Part II of Schedule L		22	
23	Secured mortgages and notes payable to unrelated third parties	3,000,000.	23	1,930,000
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24). Complete Part X of			
	Schedule D	692,321.	25	869,477
26	Total liabilities. Add lines 17 through 25	7,271,029.	26	5,517,330
	Organizations that follow SFAS 117 (ASC 958), check here X and			
	complete lines 27 through 29, and lines 33 and 34.			
27	Unrestricted net assets	1,800,630.	27	2,166,140
28	Temporarily restricted net assets	19,593,525.	28	24,337,863
29	Permanently restricted net assets	15,421,645.	29	15,421,645
	Organizations that do not follow SFAS 117 (ASC 958), check here ▶			
	and complete lines 30 through 34.			
30	Capital stock or trust principal, or current funds		30	
31	Paid-in or capital surplus, or land, building, or equipment fund		31	
27 28 29 30 31 32	Retained earnings, endowment, accumulated income, or other funds		32	
33	Total net assets or fund balances	36,815,800.	33	41,925,648
34	Total liabilities and net assets/fund balances	44,086,829.	34	47,442,978

COLL	1990 (2015) NEW TORK DHAKEDI EAKE FEDITVAL	10 10	44002	Гd	46 12
Pai	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)		35,15		
2	Total expenses (must equal Part IX, column (A), line 25)	2	30,76		
3	Revenue less expenses. Subtract line 2 from line 1	3	4,39	4,5	09.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	36,81	5,8	00.
5	Net unrealized gains (losses) on investments	5	1,06	6,8	66.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8	2:		
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-35	1,5	27.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	41,92	5,6	48.
Pai	t XII Financial Statements and Reporting				-
	Check if Schedule O contains a response or note to any line in this Part XII		*********		
			,	Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				100
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			La fi
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a			
	separate basis, consolidated basis, or both:				0.1
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:		1 1		
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?	***************************************	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Scho	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	igle Audit			
	Act and OMB Circular A-133?		3a		_X_
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi				
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		∞   3h		

# SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

**Employer identification number** Name of the organization 13-1844852 NEW YORK SHAKESPEARE FESTIVAL Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 2 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 9 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2), (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or 11 more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. c \_\_\_\_ Type III - Functionally integrated d \_\_\_\_ Type III - Non-functionally integrated **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? g (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, No the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s). (iii) Type of organization (iv) Is the organization (v) Did you notify the (vi) Is the organization in col. (vii) Amount of monetary (i) Name of supported (ii) EIN in col. (i) listed in your organization in col. (described on lines 1-9 (i) organized in the U.S.? organization support governing document? (i) of your support? above or IRC section (see instructions)) Yes Yes Yes

332021 09-25-13

Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

LHA For Paperwork Reduction Act Notice, see the Instructions for

Schedule A (Form 990 or 990-EZ) 2013 NEW YORK SHAKESPEARE FESTIVAL 13-18449

[Part II] Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and				-80019		
	membership fees received. (Do not						
		13509910.	17433746.	20043794.	17031807.	23983629.	92002886.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
Ŭ	furnished by a governmental unit to						
	the organization without charge						
4		13509910.	17433746.	20043794.	17031807.	23983629.	92002886
	The portion of total contributions	133033101	2,133,100	200107914	170310071	LOG COULD !	JEGGEGGG.
3	by each person (other than a						
	governmental unit or publicly				100		
	supported organization) included						
	on line 1 that exceeds 2% of the	100					
	amount shown on line 11,						
							4270010
	column (f)						4379019.
	Public support. Subtract line 5 from line 4.						87623867.
	• • • • • • • • • • • • • • • • • • • •	4.3.0000	4 ) 0010	4 ) 0044	4 13 0040	4 ) 0040	(O Total
	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011 20043794.	(d) 2012	(e) 2013	(f) Total
	Amounts from line 4	13509910.	1/433/46.	20043/94.	1/031807.	23983629.	92002886.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties	885 548	4004500	B05 040	005 050	1150440	4500000
	and income from similar sources	775,547.	1034530.	785,319.	975,357.	1152449.	4723202.
9	Net income from unrelated business						
	activities, whether or not the						20 12
	business is regularly carried on		1,444.	1,529.	1,488.	2,221.	6,682.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)	262,369.	118,558.	104,887.	561,303.		1329885.
11	<b>Total support.</b> Add lines 7 through 10						98062655.
	Gross receipts from related activities,	•					,254,702.
13	First five years. If the Form 990 is fo	r the organization's	s first, second, thi	rd, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	
_	organization, check this box and stor	here					
=	ction C. Computation of Publ						
	Public support percentage for 2013 (					14	89.35 %
15	Public support percentage from 2012	2 Schedule A, Part	II, line 14	Çgg		15	88.37 %
16a	33 1/3% support test - 2013. If the	-					
	stop here. The organization qualifies	as a publicly supp	orted organization	n			<b>X</b>
b	33 1/3% support test - 2012. If the	organization did no	ot check a box on	line 13 or 16a, and	l line 15 is 33 1/3%	or more, check the	nis box
	and stop here. The organization qual	lifies as a publicly s	supported organiz	ation			
17a	10% -facts-and-circumstances tes	t - <b>2013.</b> If the org	anization did not	check a box on line	e 13, 16a, or 16b,	and line 14 is 10%	or more,
	and if the organization meets the "fac	cts-and-circumstan	ces" test, check t	his box and <b>stop I</b>	ere. Explain in Pa	rt IV how the orgar	nization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	d organization		<b>▶</b> □
b	10% -facts-and-circumstances tes						
	more, and if the organization meets the						
	organization meets the "facts-and-circ		•				
18	Private foundation. If the organization		_				s ▶ 🗍
	Control of the Contro						

Schedule A (Form 990 or 990-EZ) 2013

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to

Section A. Public Support	low, please comp	olete Fait II.)				
Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and		(-)	7=2==	1-1-1	1=7=	117
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in						
any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-	1					
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received						
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the amount on line 13 for the year			2:			
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest,						
dividends, payments received on securities loans, rents, royalties						
and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						· · · · · · · · · · · · · · · · · · ·
11 Net income from unrelated business						<del>.</del>
activities not included in line 10b, whether or not the business is						
regularly carried on						
12 Other income. Do not include gain						
or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3) organiz	ation,
check this box and stop here						
Section C. Computation of Publi	Support Pe	rcentage				
15 Public support percentage for 2013 (li	ne 8, column (f) d	ivided by line 13, o	column (f))		15	%
16 Public support percentage from 2012					16	%
Section D. Computation of Inves	tment Incom	e Percentage				
17 Investment income percentage for 20	l <b>3</b> (line 10c, colur	nn (f) divided by Iir	ne 13, column (f))		17	%
18 Investment income percentage from 2	012 Schedule A,	Part III, line 17	aa		18	%
19a 33 1/3% support tests - 2013. If the					33 1/3%, and line 1	7 is not
more than 33 1/3%, check this box an	d stop here. The	organization qual	ifies as a publicly :	supported organiz	ation	▶□
b 33 1/3% support tests - 2012. If the	-					5,===/.
line 18 is not more than 33 1/3%, chec	k this box and st	top here. The orga	anization qualifies	as a publicly supp	orted organization	▶□
20 Private foundation. If the organization	did not check a	box on line 14, 19	a, or 19b, check th	his box and see ins	structions	<b>&gt;</b> □_

Schedule A	(Form 990 or 990-EZ) 2013 NEW YO	RK SHAKESPEARE F	ESTIVAL	13-1844852 Page
Part IV	(Form 990 or 990-EZ) 2013 NEW YO Supplemental Information. Pro	ovide the explanations required by	v Part II. line 10: Part II. line 17a	or 17b: and Part III. line 12.
	Also complete this part for any addition			or rib, and rait in, into 12.
	Also complete this part for any audition	iai information. (See instructions).		

## Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

# **Schedule of Contributors**

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

**2013** 

Name of the organization

**Employer identification number** 

N	NEW YORK SHAKESPEARE FESTIVAL 13-1844852				
Organization type (check	one):				
Filers of:	Section:				
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organization				
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation				
	527 political organization				
Form 990-PF	501(c)(3) exempt private foundation				
4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation				
Note. Only a section 501(c	is covered by the <b>General Rule</b> or a <b>Special Rule.</b> )(7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	le. See instructions.			
General Rule					
	on filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in mo plete Parts I and II.	oney or property) from any one			
Special Rules					
509(a)(1) and 170	(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the reg (b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the g (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, Ine 1. Complete Parts I and II.				
total contributions	(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contril sof more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educruelty to children or animals. Complete Parts I, II, and III.				
For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year					
but it must answer "No" or	that is not covered by the General Rule and/or the Special Rules does not file Schedule En Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Fort the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PE)	· ·			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

# **SCHEDULE D**

(Form 990)

**Supplemental Financial Statements** 

Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.
Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Inspection

Nam	e of the organization	DE EECHINA	Employer identification number 13-1844852
Pai	NEW YORK SHAKESPEA  t I Organizations Maintaining Donor Advise		
rai			or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	(a) Donor advised funds	(b) Funds and other accounts
	T. I	(a) Bollol advised fulles	(b) I dilos and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	_	
	are the organization's property, subject to the organization's		- FOTOERST VII
6	Did the organization inform all grantees, donors, and donor a	• •	•
	for charitable purposes and not for the benefit of the donor of	• • •	
Da			
Pai	1000		t IV, line 7,
1	Purpose(s) of conservation easements held by the organizati	P	
	Preservation of land for public use (e.g., recreation or e		rically important land area
	Protection of natural habitat	Preservation of a certific	ed historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form of	a conservation easement on the last
	day of the tax year.		T 1
			Held at the End of the Tax Year
а	Total number of conservation easements		
b			
С	Number of conservation easements on a certified historic stru		V2004-01   1
d	Number of conservation easements included in (c) acquired a	·	
_	listed in the National Register		
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the c	organization during the tax
	year •	amount in Innated .	
4	Number of states where property subject to conservation eas		
5	Does the organization have a written policy regarding the per		Yes No
_	violations, and enforcement of the conservation easements if		***************************************
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and	_	
8	Does each conservation easement reported on line 2(d) above		
_	and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation.		
9	include, if applicable, the text of the footnote to the organization		
	conservation easements.	ion's illiancial statements that describes th	e organization s accounting for
Pai	t III Organizations Maintaining Collections of	Art. Historical Treasures, or Oth	er Similar Assets.
	Complete if the organization answered "Yes" to Form	·	
1a	If the organization elected, as permitted under SFAS 116 (AS		nt and balance sheet works of art.
	historical treasures, or other similar assets held for public exh		
	the text of the footnote to its financial statements that descri		
b	If the organization elected, as permitted under SFAS 116 (AS		nd balance sheet works of art, historical
-	treasures, or other similar assets held for public exhibition, ed		
	relating to these items:	or restain in restriction of public	and the lengthing amounts
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
2	If the organization received or held works of art, historical trea		
_	the following amounts required to be reported under SFAS 1	-	, p. 61.60
а	Revenues included in Form 990, Part VIII, line 1		> \$
b			
~			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 332051 09-25-13

Schedule D (Form 990) 2013

(i) unrelated organizations

X 3a(i) (ii) related organizations X 3a(ii) b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

Describe in Part XIII the intended uses of the organization's endowment funds.

### Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11a, See Form 990, Part X, line 10.

Description of propert	y (a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
<b>b</b> Buildings				
c Leasehold improvements		14,896,525.	2,479,306.	12,417,219.
d Equipment	10000000000000000000000000000000000000	1,079,024.	887,074.	191,950.
e Other		2,112,843.	1,138,782.	974,061.
Fotal. Add lines 1a through 1e. (Colui	nn (d) must equal Form 990, Part X, colu	mn (B), line 10(c).)		13,583,230.

Schedule D (Form 990) 2013

Part VII	Investments -	Other	Securities.
----------	---------------	-------	-------------

Complete if the organization answered "Yes" t	o Form 990, Part IV, line 11	b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives (2) Closely-held equity interests		
(3) Other		
(A) CANYON VALUE REALIZATION		
(B) FUND (CAYMAN) LTD.	2,166,000.	END-OF-YEAR MARKET VALUE
(C) TACONIC OPPORTUNITY		
(D) OFFSHORE FUND	2,106,525.	END-OF-YEAR MARKET VALUE
(E) HCP PRIVATE EQUITY FUND		
(F) III (CAYMAN), L.P.	365,927.	END-OF-YEAR MARKET VALUE
(G) HCP REAL ASSETS FUND II,		
(H) L.P.	251,433.	END-OF-YEAR MARKET VALUE
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	7,571,393.	
Part VIII Investments - Program Related.		
Complete if the organization answered "Yes" t	o Form 990, Part IV, line 11	c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets.

(7) (8)

Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	,
(8)	
(9)	
ital (Column (b) must equal Form 990, Part X, col. (B) line 15.)	<b>.</b>

Total. (Column (b) must equal Form 990, Part X, col. (B) line 1:

Part X Other Liabilities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) ACCRUED PENSION LIABILITY	869,477.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	869,477.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2013

	V, line 12a.		
1 Total revenue, gains, and other support per audited financial statement	s	1	
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a Net unrealized gains on investments	2a		
b Donated services and use of facilities	2b		
c Recoveries of prior year grants	2c		
d Other (Describe in Part XIII.)	2d		
e Add lines 2a through 2d	***************************************	2e	
3 Subtract line 2e from line 1		3	
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a Investment expenses not included on Form 990, Part VIII, line 7b			
b Other (Describe in Part XIII.)	4b		
c Add lines 4a and 4b	***************************************	4c	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, lin			
Part XII Reconciliation of Expenses per Audited Financia	_	s per Return.	
Complete if the organization answered "Yes" to Form 990, Part			
1 Total expenses and losses per audited financial statements			
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1		
a Donated services and use of facilities			
b Prior year adjustments			
c Other losses			
d Other (Describe in Part XIII.)			
e Add lines 2a through 2d			
3 Subtract line 2e from line 1		3	
4 Amounts included on Form 990, Part IX, line 25, but not on line 1;	4 1		
a Investment expenses not included on Form 990, Part VIII, line 7b			
b Other (Describe in Part XIII.)			
c Add lines 4a and 4b			
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, I Part XIII Supplemental Information.	ine 18.)	5	
rovide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a nes 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to prov		.,,,,	,
ART V, LINE 4:  NCOME FROM THE ENDOWMENTS IS USED TO S	SUPPORT THE ARTIST		
ART V, LINE 4:	SUPPORT THE ARTIST	CC	
ART V, LINE 4:  NCOME FROM THE ENDOWMENTS IS USED TO S  ND OPERATIONAL ACTIVITIES OF THE ORGAN	SUPPORT THE ARTIST	CC	
ART V, LINE 4:  NCOME FROM THE ENDOWMENTS IS USED TO S  ND OPERATIONAL ACTIVITIES OF THE ORGAN  PART X, LINE 2:	SUPPORT THE ARTIST		E
ART V, LINE 4:  NCOME FROM THE ENDOWMENTS IS USED TO SEND OPERATIONAL ACTIVITIES OF THE ORGANIZART X, LINE 2:  ART X, LINE 2:	SUPPORT THE ARTIST		E
ART V, LINE 4:  NCOME FROM THE ENDOWMENTS IS USED TO SEND OPERATIONAL ACTIVITIES OF THE ORGANIZATE ART X, LINE 2:  EANAGEMENT HAS EVALUATED ALL INCOME TAXES	SUPPORT THE ARTIST		E

Part XIII Supplemental Information (continued)

Part VII Investments - Other Securities. See Form 990, Part X, line 12.							
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value					
HCP VARDE FUND IX INVESTORS, L.P.	665,854.	FMV					
WATERSHED CAPITAL INSTITUTIONAL PARTNERS, L.P.	94,797.	FMV					
FIR TREE INTERNATIONAL	1,920,857.	FMV					

# **SCHEDULE G** (Form 990 or 990-EZ)

**Supplemental Information Regarding Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open To Public

Name of the organization

Department of the Treasury

Internal Revenue Service

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form 990.

Inspection Employer identification number

NEW YOU	RK SHAKESPEARE FEST	TIVA	L		13-1844	852
Part I Fundraising Activities required to complete this pa	Complete if the organization answ art.	ered "Y	'es" to	o Form 990, Part IV, I	ine 17. Form 990-EZ	. flers are not
<ul> <li>1 Indicate whether the organization ra</li> <li>a X Mail solicitations</li> <li>b X Internet and email solicitation</li> <li>c X Phone solicitations</li> <li>d X In-person solicitations</li> <li>2 a Did the organization have a written key employees listed in Form 990,</li> <li>b If "Yes," list the ten highest paid ind compensated at least \$5,000 by the</li> </ul>	e X Solicita f X Solicita g X Specia  or oral agreement with any individua  Part VII) or entity in connection with dividuals or entities (fundraisers) pure	ation of ation of I fundra al (include profess	non-g gover aising ding o ional	novernment grants rnment grants events officers, directors, true fundraising services?	stees or X Yes	_
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) funde have c or cor contrib	ustody itrol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
ROSE POLIDORO ENTERPRISES,	CORPORATE FUNDRAISING	Yes	No			
INC 215 EAST 68TH STREET -	CONSULTING		Х	570,000.	114,750.	455,250.
SD&A TELESERVICES, INC - 5757 W. CENTURY BLVD., STE# 300,	TELEFUNDRAISING		x	325,295.	77,391.	247.904.
GURA ASSOCIATES LTD - 505				0,250,	,,,,,,,,,,	227,203.
WEST END AVENUE, NEW YORK, NY	MAJOR GIFT CONSULTING		х	0.	155,000.	0,
Total  3 List all states in which the organizati	on is registered or licensed to solicit		. ▶ oution:	895,295.	347,141.	703,154.
or licensing. NY, CT, NJ, PA, CA						
NI (CI (NO (III, CII						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. SEE PART IV FOR CONTINUATIONS

Schedule G (Form 990 or 990-EZ) 2013

332081 09-12-13

Schedule G (Form 990 or 990-EZ) 2013 NEW YORK SHAKESPEARE FESTIVAL

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, Ines 1 and 6b. List events with gross receipts greater than \$5,000.

(a) Event #1 (b) Event #2 (c) Other events (add col. (a) through

			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
				BENEFIT	NONE	(add col. (a) through
			ANNUAL GALA	CONCERT		1 1 1
			(event type)	(event type)	(total number)	col. <b>(c)</b> )
Jue				` ,,,		
Revenue	1	Gross receipts	2,203,863.	2,134,240.		4,338,103.
	2	Less: Contributions	2,001,265.	1,207,729.		3,208,994.
	3	Gross income (line 1 minus line 2)	202,598.	926,511.		1,129,109.
	4	Cash prizes			= =	
S	5	Noncash prizes				
esued	6	Rent/facility costs	41,436.			41,436.
Direct Expenses	7	Food and beverages	154,521.			154,521.
		Entartainment				
	8	Entertainment Other direct expenses	6,641.	926,511.		933,152.
	9	Other direct expenses  Direct expense summary. Add lines 4 through	0.1 1 4.0			1,129,109.
	10					
Pa	ırt	Net income summary. Subtract line 10 from li  III Gaming. Complete if the organization		900 Part IV line 19 or i	reported more than	0.
		\$15,000 on Form 990-EZ, Ine 6a.	answered les tolonn	1000, 1 21114, 11116 10, 011	eported more than	
_	r –	\$15,000 off Form 990-E2, life da.	r	(b) Pull tabs/instant		(d) Total gaming (add
e			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue				billigo/progressive billige		con (a) through con (c))
æ						
_	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	_	Other direct expenses				
	3	Other direct expenses	Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No No	No No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		<b>&gt;</b>	
	g	Net gaming income summary. Subtract line 7	from line 1 column (d)			
	U	Net garning income sammary. Odotract into 7	nomino i, column (a)			
9	Fn	ter the state(s) in which the organization opera	tes gaming activities:			
		the organization licensed to operate gaming ac	-			Yes No
						1691140
IC.	, 11	'No," explain:				
10-	10/-	are any of the organization's demine licenses	avoked evenended or to	rminated during the terr	(ear?	Vac Ni-
		ere any of the organization's gaming licenses re				Yes No
		ere any of the organization's gaming licenses re				Yes No
						Yes No

332082 09-12-13

Schedule G (Form 990 or 990-EZ) 2013

Schedule G (Form 990 or 990-EZ) 2013 NEW YORK SHAKESPEARE FESTIVAL 13-	1844	1852	Page 3
11 Does the organization operate gaming activities with nonmembers?		Yes	No
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
to administer charitable gaming?		Yes	☐ No
13 Indicate the percentage of gaming activity operated in:			
a The organization's facility			%
<b>b</b> An outside facility	13b		%
14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
Name			
Address			
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
b If "Yes," enter the amount of gaming revenue received by the organization ▶\$ and the amount			
of gaming revenue retained by the third party >\$			
c If "Yes," enter name and address of the third party:			
Name ▶			
Address >			
16 Gaming manager information:			
Name			
Gaming manager compensation > \$			
Description of services provided			
Director/officer Employee Independent contractor			
17 Mandatory distributions:			
a Is the organization required under state law to make charitable distributions from the gaming proceeds to			
retain the state gaming license?		Yes	No.
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			110
organization's own exempt activities during the tax year ▶ \$			
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III,	lines 9,	9b, 1	Ob, 15b,
15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).			
SCHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISE	RC.		
Beniadola of Time I, Bina 22, Bibi of the midnest into tonderion	ILD.		
<del>,                                     </del>			
(I) NAME OF FUNDRAISER: ROSE POLIDORO ENTERPRISES, INC.			
		W	
(I) ADDRESS OF FUNDRAISER:			
215 EAST 68TH STREET - SUITE 6J, NEW YORK, NY 10021			
/I NAME OF BUNDDATGED, GDCA MELECEDYITCES, TWO			
(I) NAME OF FUNDRAISER: SD&A TELESERVICES, INC			
(I) ADDRESS OF FUNDRAISER:			
5757 W. CENTURY BLVD., STE# 300, LOS ANGELES, CA 90045			
332083 09-12-13 Schedule G (For	m 990	or 990	-EZ) 2013

Part IV Supplemental Information (continued)	13-1844852 Page 4
(I) NAME OF FUNDRAISER: GURA ASSOCIATES LTD	
(I) ADDRESS OF FUNDRAISER: 505 WEST END AVENUE, NEW YORK	, NY 10024

# SCHEDULE J (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

NEW YORK SHAKESPEARE FESTIVAL

Employer identification number 13-1844852

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
þ	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant  X Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		_X_
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
a	The organization?	5a		X
b	Any related organization?	5b		_X_
=	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	1.7		
	contingent on the net earnings of:			v
	The organization?	6a	-	X
b	Any related organization?	6b	-	_X_
_	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	_		v
_	not described in lines 5 and 6? If "Yes," describe in Part III	7		<u>X</u>
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			77
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		<u>X</u>
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2013

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation reported as deferred
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(i)-(D)	in prior Form 990
(1) PAUL J. EUSTIS	(i)	323,526.	0.	1,340.	17,181.	34,984.	377,031.	0.
ARTISTIC DIRECTOR	(ii)	0.	0.	0.	0.	0.		0.
(2) PATRICK WILLINGHAM	(i)	297,308.	0 .	467.	6,177.	22,171.		0.
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) JILL GARLAND	(i)	170,995.	0.	677.	9,580.	22,664.		0.
SENIOR DIRECTOR OF DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) RUTH STERNBERG	(i)	162,446.	0.	690.	21,861.	20,371.		0.
PRODUCTION EXECUTIVE	(ii)	0.	0.	0.	0 .	0.	0.	0.
(5) THOMAS MCCANN	(i)	148,655.	0 -	300.	2,492.	10,736.		0.
SENIOR DIRECTOR OF MARKETING	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) MANDY HACKETT	(i)	140,840.	0.	285.	5,076.	26,163.		0.
ASSOCIATE ARTISTIC DIRECTOR	(ii)	0.	0 .	0 .	0.	0 •	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
-	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							3
<u></u>	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

# SCHEDULE M (Form 990)

# **Noncash Contributions**

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization

Department of the Treasury

Employer identification number

D	NEW YORK SHA	KESPEA	RE FESTIV	AL	13-1	844	852	Š.
Par	t I Types of Property	[ (a)	(L)	(0)	(4)			
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de	etermir		ts
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	X	16	148,213.	FAIR MARKET	' VA	LUE	
10	Securities - Closely held stock			· ·				
11	Securities - Partnership, LLC, or	-						
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ()							
26	Other ()							
27	Other ()							
28	Other ( )							
29	Number of Forms 8283 received by the organi	ization durin	g the tax year for c	contributions				
	for which the organization completed Form 82	183, Part IV,	Donee Acknowled	gement 29			0	
				0000000 NO			Yes	No
30a	During the year, did the organization receive b	y contributio	on any property rep	oorted in Part I, lines 1 - 28, t	hat it must hold for			
	at least three years from the date of the initial	contribution	, and which is not	required to be used for exem	pt purposes for			
	the entire holding period?					30a		x
b	If "Yes," describe the arrangement in Part II.							
31	Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?							
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash							
contributions?								X
b	If "Yes," describe in Part II.					32a		
33	If the organization did not report an amount in	column (c) 1	or a type of prope	rty for which column (a) is ch	ecked,			11
	describe in Part II.							
HA	For Paperwork Reduction Act Notice, see	the Instruc	tions for Form 99	0.	Schedule M	(Form	990)	2013)

Schedule M	(Form 990) (2013)	NEW YORK	SHAKESPEARE	FESTIVAL	13-1844852	Page 2
Part II	Supplemental	Information.	Provide the information	required by Part I, line	es 30b, 32b, and 33, and whether the organiza s received, or a combination of both. Also com	ation
	this part for any ac	ı, column (b), tne Iditional informatio	number of contribution on.	s, the number of items	s received, or a combination of both. Also com	npiete
				_		
===						

332142 09-03-13

Schedule M (Form 990) (2013)

# **SCHEDULE O**

(Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ

OMB No. 1545-0047

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at WWW.irs.gov/	form990.	Inspection
Name of the organization	Employer	identification number 844852
NEW YORK SHAKESPEARE FESTIVAL	13-1	044032
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MIS	SION:	
DEVELOPING AN AMERICAN THEATER THAT IS ACCESSIBLE AND REL	EVANT	TO ALL
PEOPLE.		
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION M	ISSION	:
INNOVATIVE STAGINGS OF THE CLASSICS.		
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHME	NTS:	
OTHER SHOWS INCLUDED THE FOUNDRY THEATRE'S CO-PRODUCTION	OF BRE	CHT'S
"GOOD PERSON OF SZECHWAN", THE CIVILIANS' "THE GREAT IMME	NSITY"	;
WILLIAM SHAKESPEARE'S "ANTONY AND CLEOPATRA" AND TED SHEN	'S "A	SECOND
CHANCE. THE FOURTH PLAY IN RICHARD NELSON'S "THE APPLE F.	AMILY	PLAYS"
WAS PREMIERED, CULMINATING IN A FOUR-PLAY ROTATION. MASTE	R WRIT	ER CHAIR
SUZAN-LORI PARKS' "FATHER COMES HOME FROM THE WARS" (PART	S 1, 2	& 3)
WAS PRODUCED IN A LAB SETTING.		
WE CELEBRATED THE TENTH ANNIVERSARY OF THE UNDER THE RADA	R FEST	IVAL, A
PLATFORM FOR US-BASED AND INTERNATIONAL DEVISED THEATER G	ROUPS.	
FUN HOME WAS CELEBRATED WITH NUMEROUS THEATRICAL AWARDS.		
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:		
NEW WORK DEVELOPMENT AND ANCILLARY PROGRAMS-\$2,273,403		
COMMUNITY PROGRAMS-1,460,116		
EXPENSES \$ 3,733,519. INCLUDING GRANTS OF \$ 0. REVENUE	E \$ 1,	378,209.

FORM 990, PART VI, SECTION A, LINE 1:

THE ORGANIZATION HAS AN EXECUTIVE COMMITTEE CONSISTING OF THE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 332211 09-04-13

Schedule O (Form 990 or 990-EZ) (2013)

FORM 990, PART VI, SECTION B, LINE 15:

EXECUTIVE CONTRACTS WERE NOT UP FOR RENEWAL DURING THIS FISCAL

YEAR. THE ARTISTIC DIRECTOR'S CONTRACT WAS RENEWED IN JULY 2012 AND RUNS Schedule O (Form 990 or 990-EZ) (2013)

### SCHEDULE R (Form 990)

**Related Organizations and Unrelated Partnerships** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► See separate instructions.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

▶Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Inspection
Employer identification number

	NEW YORK SHAKE	SPEARE FESTIVAL					13-18448	52	
Part I Identification o	f Disregarded Entities Complete	e if the organization answered "Yes"	on Form 990, Part IV, line 33	3.					
	(a) and EIN (if applicable) garded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state of foreign country)	(d) Total inco	me End-of-year		Direct c	( <b>f)</b> ontrolling ntity	9
		-							
Part II Identification o organizations du	f Related Tax-Exempt Organiza uring the tax year.	tions Complete if the organization a	answered "Yes" on Form 990	), Part IV, line 34 b	ecause it had one	or more i	related tax-exen	npt	
	(a) Idress, and EIN d organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	Dired	(f) et controlling entity	Section 5 contr	<b>g)</b> 512(b)(13) rolled ity?
					501(c)(3))			Yes	No
									3

Page 2

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets		ortionate itions?	₹ 20 of Schedule	managing partner?	Percentage ownership
		country)		sections 512-514)		400010	Yes	No	K-1 (Form 1065)	Yes No	
AQUARIUS BROADWAY LLC -									,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
26-4049932, 234 WEST 44TH											
STREET, #800, NEW YORK, NY	THEATRICAL		PUBLIC THEATER								
10036	PRODUCTION	NY	PRODUCTIONS	UNRELATED	16,798.	38,570.	اِ اِ	X	N/A	X	15.86%
POPULISM YEA YEA LLC -											
13-4078712, 234 WEST 44TH											
STREET, #800, NEW YORK, NY	THEATRICAL		PUBLIC THEATER								
10036	PRODUCTION	NY	PRODUCTIONS	UNRELATED	2,175.	8,427.		X	N/A	X	12.85%
:											
2											
i <del></del>											
:											

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(a)  Name, address, and EIN  of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	ction (b)(13) (rolled tity?
PUBLIC THEATER PRODUCTIONS - 26-3803813 425 LAFAYETTE STREET NEW YORK, NY 10003	COMMERCIAL THEATER	NY	N/A	C CORP	24,932.	2,800,	100%		

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
	During the tax year, did the organization engage in any of the following transactions						
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	Х	
b	Gift, grant, or capital contribution to related organization(s)				1b		X
С	Gift, grant, or capital contribution from related organization(s)				1c		X
d	Loans or loan guarantees to or for related organization(s)				1d	X	
е	Loans or loan guarantees by related organization(s)	*************			1e		X
	Dividends from related examination(s)				1f		х
'	Dividends from related organization(s)  Sale of assets to related organization(s)		***************************************		10		X
9	Sale of assets to related organization(s)				1g		X
:	Purchase of assets from related organization(s)				1h		X
!	Exchange of assets with related organization(s)				1i		
J	Lease of facilities, equipment, or other assets to related organization(s)	*******************	*****************		1j		X
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		х
-1	Performance of services or membership or fundraising solicitations for related orga	ınization(s)			11		X
m	Performance of services or membership or fundraising solicitations by related orga	nization(s)			1m		X
n	Sharing of facilities, equipment, mailing lists, or other assets with related organizati	on(s)			1n		X
0	Sharing of paid employees with related organization(s)				10		X
n	Reimbursement paid to related organization(s) for expenses				1p		х
	Reimbursement paid by related organization(s) for expenses		***************************************		1g	Х	
٦			***************************************		19		
r	Other transfer of cash or property to related organization(s)				1r		x
	Other transfer of cash or property from related organization(s)		***************************************		1s		X
2	If the answer to any of the above is "Yes," see the instructions for information on w	ho must complete t	his line, including covered	relationships and transaction throsholds	15		Λ
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d)  Method of determining amount in	volved		
	PUBLIC THEATER PRODUCTIONS, INC SEE	_	2 550				
1)	SCHEDULE O	A	3,558.	AMOUNT OF CASH TRANSFER	RED		
2)							
200							
3)							
4)							
5)							2
21							
6)		4.4					

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)  Name, address, and EIN  of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512-514)	(e) Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	Dispr tion alloca Yes	opor- ate ions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera manag partne Yes N	(k) or Percentage og ownership
											,

Asset No.	Description	Date Acquired	Method	Life	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Current Year Deduction
	MACHINERY & EQUIPMENT FURNITURE AND											
1	EQUIPMENT * 990 PAGE 10 TOTAL	VARIES	SL	5.00	16	1079024.			1079024.	836,942.		50,132.
	MACHINERY & EQUIPM					1079024.		0.	1079024.	836,942.	0.	50,132.
	OTHER COMPUTER SOFTWARE											
2	AND HARDWARE LEASEHOLD	VARIES	SL	5.00	16	1594122.			1594122.	943,759.		158,001.
3	IMPROVEMENTS	VARIES	SL	5.00	16	14896525.			14896525.	1921081.		558,225.
5	WEBSITE	VARIES	SL	3.00	16	518,721.			518,721.			37,022.
	* 990 PAGE 10 TOTAL OTHER					17009368.		0.	17009368.	2864840.	0.	753,248.
	* GRAND TOTAL 990 PAGE 10 DEPR		1 -			18088392.		0.	18088392.	3701782.	0.	803,380.

990

Form 88	68 (Rev. 1-2014)					Page 2			
	are filing for an Additional (Not Automatic) 3-Month Ex	ctension, c	complete only Part II and check this	s box		X			
	nly complete Part II if you have already been granted an								
	are filing for an Automatic 3-Month Extension, comple								
Part I		xtensio	n of Time. Only file the origin	al (no c	opies neede	∍d).			
			The second secon			e instructions			
Type or	Name of exempt organization or other filer, see instru	uctions.		Employe	r identification	number (EIN) or			
print	Name of exempt organization of other more oscillation			, ,		,			
	NEW YORK SHAKESPEARE FESTIV	<b>Δ</b> Τ.			13-184	4852			
File by the due date fo			tions	Social co					
filing your	ling your								
return, See	425 LAFAYETTE STREET								
instructions	City, towird post office, state, and zir code. For a r	oreign add	ress, see instructions.						
	NEW YORK, NY 10003								
Enter the	e Return code for the return that this application is for (fil	e a separa	te application for each return)			0 1			
Applicat	tion	Return	Application			Return			
Is For		Code	Is For			Code			
	0 or Form 990-EZ	01	Miles I Street and Co. X	artenia.	The Work	200			
		02	Form 1041-A			08			
Form 99						09			
No.	20 (individual)	03	Form 4720 (other than individual)						
Form 99	The second secon	04	Form 5227		10				
Form 99	0-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11			
	0-T (trust other than above)	06	Form 8870			12			
STOP! D	o not complete Part II if you were not already grante	d an auton	natic 3-month extension on a prev	iously file	ed Form 8868.				
	KEN KEATING, C	ONTRO	LLER						
• The b	ooks are in the care of > 425 LAFAYETTE	STREE'	r - NEW YORK, NY 1	0003					
	hone No. ► 212-539-8509		Fax No.						
	organization does not have an office or place of busines	s in the Ur		OCT TO THE SALES AND					
	is for a Group Return, enter the organization's four digit					oup, check this			
box 🕨				an memo	CIS THE CATORIS	01113 101.			
4 In	equest an additional 3-month extension of time until	ODD 1	2013	~ λIIC	31 20	1/			
	r calendar year, or other tax year beginning					14			
6 If 1	the tax year entered in line 5 is for less than 12 months, o	check reas	on: Initial return L	Final r	eturn				
L	Change in accounting period								
	ate in detail why you need the extension								
A	DDITIONAL TIME IS NEEDED TO	COMPI	LE THE INFORMATION	NECE	SSARY T	<u>D</u>			
C	OMPLETE THE RETURN.								
8a If t	this application is for Forms 990-BL, 990-PF, 990-T, 4720	), or 6069,	enter the tentative tax, less any						
	nrefundable credits. See instructions.			8a	\$	0.			
_	this application is for Forms 990-PF, 990-T, 4720, or 606	9 enter an	v refundable credits and estimated						
	x payments made. Include any prior year overpayment a								
		iiowca as a	torout and any amount paid	8b	\$	0.			
	reviously with Form 8868.		h this faces if an evident buryoing	- 65	•				
	alance due. Subtract line 8b from line 8a. Include your pa		ir triis torint, ii requirea, by using			0.			
EF	TPS (Electronic Federal Tax Payment System). See instr	uctions.	the completed for Double	8c	\$	<u>U.</u>			
			at be completed for Part II						
Under per it is true,	nalties of perjury, I declare that I have examined this form, include correct, and complete, and that I am authorized to prepare this f	ding accomp orm.	panying schedules and statements, and to	the best o	f my knowledge	and belief,			
Signature	Title ▶	EXECU	rive director	Date		¥			
					F 000	10011			

Form 8868 (Rev. 1-2014)

Product: Exempt Extension

Name: NEW YORK SHAKESPEARE

**FESTIVAL** 

FEIN: \*\*\*\*\*4852

Fiscal Year Begin Date: 9/1/2013

Category: Additional Extension

IRS Center: Ogden

e-Postmark: 3/23/2015 11:13:43

MΑ

Notification:

Fiscal Year End Date: 8/31/2014

Return History				
DATE	TYPE OF ACTIVITY	SUBMISSION ID	UPDATED BY	REFUND/(DUE)
3/23/2015	Upload Started			
3/23/2015	Ready to Release by Customer			
3/23/2015	Released for Transmission - Validation in Progress		759420	
3/23/2015	Ready to transmit - Validation Complete			
3/23/2015	Transmitted to FD - Additional Extension	13332120150820331e19		
3/23/2015	Accepted by FD - Additional Extension on 3/23/2015			



Department of Treasury Internal Revenue Service Ogden UT 84201

016888.521663.334830.15945 1 AT 0.406 370

NEW YORK SHAKESPEARE FESTIVAL 425 LAFAYETTE ST NEW YORK NY 10003-7021

Notice	CP211A				
Tax period	August 31, 2014				
Notice date	January 12, 2015				
Employer ID number	13-1844852				
To contact us	Phone 1-877-829-5500				
	FAX 801-620-5555				

Page 1 of 1



016888

Important information about your August 31, 2014 Form 990

# We approved your Form 8868, Application for Extension of Time To File an Exempt Organization Return

We approved the Form 8868 for your August 31, 2014 Form 990. Your new due date is April 15, 2015.

# What you need to do

File your August 31, 2014 Form 990 by April 15, 2015. We encourage you to use electronic filing—the fastest and easiest way to file.

Visit www.irs.gov/charities to learn about approved e-File providers, what types of returns can be filed electronically, and whether you are required to file electronically.

# **Additional information**

- Visit www.irs.gov/cp211a.
- For tax forms, instructions, and publications, visit www.irs.gov or call 1-800-TAX-FORM (1-800-829-3676).
- · Keep this notice for your records.

If you need assistance, please don't hesitate to contact us.